

Board meeting of the Integrated Care Board

Agenda item: ICB chief executive update

Date of meeting: 14 September 2023

Meeting section: Public session (part 1)

For: Discussion

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1. Executive summary

The chief executive's update is a regular feature of each board meeting.

The report focuses on highlighting emerging issues and significant developments that are not otherwise covered on the board agenda. It helps ensure members are aware of key areas of work happening within the Cornwall and Isles of Scilly integrated care system (ICS). A verbal update on other key areas may also be given.

2. Recommendations

The ICB Board is asked to receive the chief executive update and enquire further, as necessary.

3. Main report

3.1 Annual General Meeting – September 2023

The ICB Annual General Meeting (AGM) is taking place on Thursday 14 September 2023 and will be followed by a showcase event to mark our first-year achievements, to outline our long terms plans and to say thank you to the people and teams who have delivered through this year.

3.2 Reinforced Aerated Autoclaved Concrete (RAAC)

NHS England issued an updated guidance letter on 5 September detailing actions and responsibilities which includes Integrated Care Boards and assurances relating to the primary care estate. The ICB has a duty to ensure that investigatory processes undertaken by our providers and GP contractors are robust and should any suspect materials be identified, a mitigation and remedial plan is put in place for any premises our patients and staff visit.

To support in this process the ICB is instructing a structural engineering firm to undertake assessments of the whole primary care estate including provisions on the Isles of Scilly. The estimated duration of the work is 10 weeks and we shall follow up any actions or recommendations as soon as they are received.

3.3 Pre-Delegation Assessment Framework (PDAF)

The pre-delegation assessment framework (PDAF) has been developed to support Integrated Care Boards (ICBs) prepare for delegation arrangements; and underpins the assessment of system readiness. It is aligned to the framework developed for the delegation of primary care Pharmaceutical Services, General Ophthalmic Services, and Dental (Primary, Secondary and Community) Services commissioning functions, and has been tailored specifically for specialised services commissioning.

For the avoidance of doubt, it would not be possible (at this stage) for the ICB to make a formal acceptance decision that would satisfy its own statutory duties and internal audit requirements given the extent of information currently unavailable and further financial diligence required. It is noted therefore the PDAF submission is the opportunity in which the ICB can formally feed into the NHS England Board decision in December 2023 on whether to delegate specialised services for April 2024. To avoid a situation where the NHS England Board is not fully aware of ICB positions when making its own decision, it is appropriate for the ICB to give an indication of intent.

In submitting this PDAF the Integrated Care Board is signalling:

- a commitment to the direction of travel and eventual delegation of specialised commissioning to ICBs.
- the PDAF accurately represents the joint working arrangements in place and currently under further development.
- the PDAF accurately represents the risks of delegation, including remaining unquantified and unmitigated risks.

Therefore, the Integrated Care Board is recommending the continuation of joint working in 2024/25 and a deferral of formal delegation until 2025/26.

3.4 System recovery

The Cornwall and Isles of Scilly integrated care system has commenced an important initiative which will shape the future of healthcare delivery in our region. With a renewed focus on financial and operational recovery, we have established a system recovery function to drive improved performance, ensure financial sustainability and ensuring we

optimise the safety and quality of our services across Cornwall whilst also removing unwarranted variation for our population.

The NHS system in Cornwall and Isles of Scilly has faced significant financial and operational challenges, compounded by the COVID-19 pandemic and a national drive to recover the productivity deterioration across our service during that period.

The system recovery function will be responsible for overseeing and coordinating recovery efforts. The ultimate goal of this endeavour is enhanced financial stability, operational efficiency, and reduced variation will deliver better patient outcomes so people that live across Cornwall and the Isles of Scilly can start well, live well and age well.

We are incredibly fortunate to have the expertise, dedication, and passion of all those who work across our integrated care system and will be working in partnership with Deloitte who will bring additional impetus and capacity to enable improvement at pace. We look forward to navigating these challenges together to help make our health and care system as resilient and accessible as possible.

3.5 Health and Adult Social Care Overview and Scrutiny Committee (HASCOSC) informal briefings

We are proud of the relationship between the integrated care system and the Health and Adult Social Care Overview and Scrutiny Committee, with our regular participation into their informal sessions and formal meetings. Recent informal session presentations were made to update on our intermediate care strategy, dementia care, and private providers.

We welcome and look forward to these ongoing opportunities to brief our health and care and Council members colleagues on key topics, achievements and performance matters.

3.6 Winter planning workshop

Preparedness for winter has commenced with a well-attended system wide workshop held on 17 August during which focused on learning from our own winter 2022/23 as well as from the southern hemisphere, immediate commitments and next steps in preparing for winter 2023/24.

Our clear focus for winter will be falls, frailty and end of life and this is the first phase of our intermediate care strategy.